



Independent
Evaluation Office
GLOBAL ENVIRONMENT FACILITY

MONITORING & EVALUATION IN THE GEF

EXPANDED CONSTITUENCY WORKSHOP

ULAANBAATAR, MONGOLIA
APRIL 2019

KSENIYA TEMNENKO—KNOWLEDGE MANAGEMENT OFFICER



Overview

1. What is Monitoring and Evaluation in the GEF?
2. What does the Independent Evaluation Office (IEO) do?
 - Recent evaluation findings on performance, impact, and sustainability
 - Exercise on sustainability
3. Where can I find evaluations?

M&E in the GEF

Two overarching objectives:

- Promote **accountability** for the achievement of GEF objectives through the assessment of *results, effectiveness, processes, and performance* of the partners involved in GEF activities.
- Promote **learning, feedback, and knowledge sharing** on results and lessons learned among the GEF and its partners as a basis for decision making on policies, strategies, program management, programs, and projects; and to improve **knowledge and performance**.

Monitoring

Is our activity on track?

Monitoring uses systematic collection of data to keep activities on track.

Forms of monitoring:

Monitoring of **environmental conditions and stressors**

Monitoring of **progress toward project/program outcomes**

Monitoring of **project/program performance**

Evaluation

- Are we doing the right thing?
- Are we doing things right and efficiently?
- Are there better ways of doing it?

Evaluation is a **systematic** assessment of an activity (program, strategy, etc.) that assesses *relevance, effectiveness, efficiency, results and sustainability.*

Project/Program-Level Evaluations based on WHEN

Mid-term
Terminal

Corporate-level Evaluations based on WHAT and WHAT FOR
Impact, thematic, performance, country, comprehensive

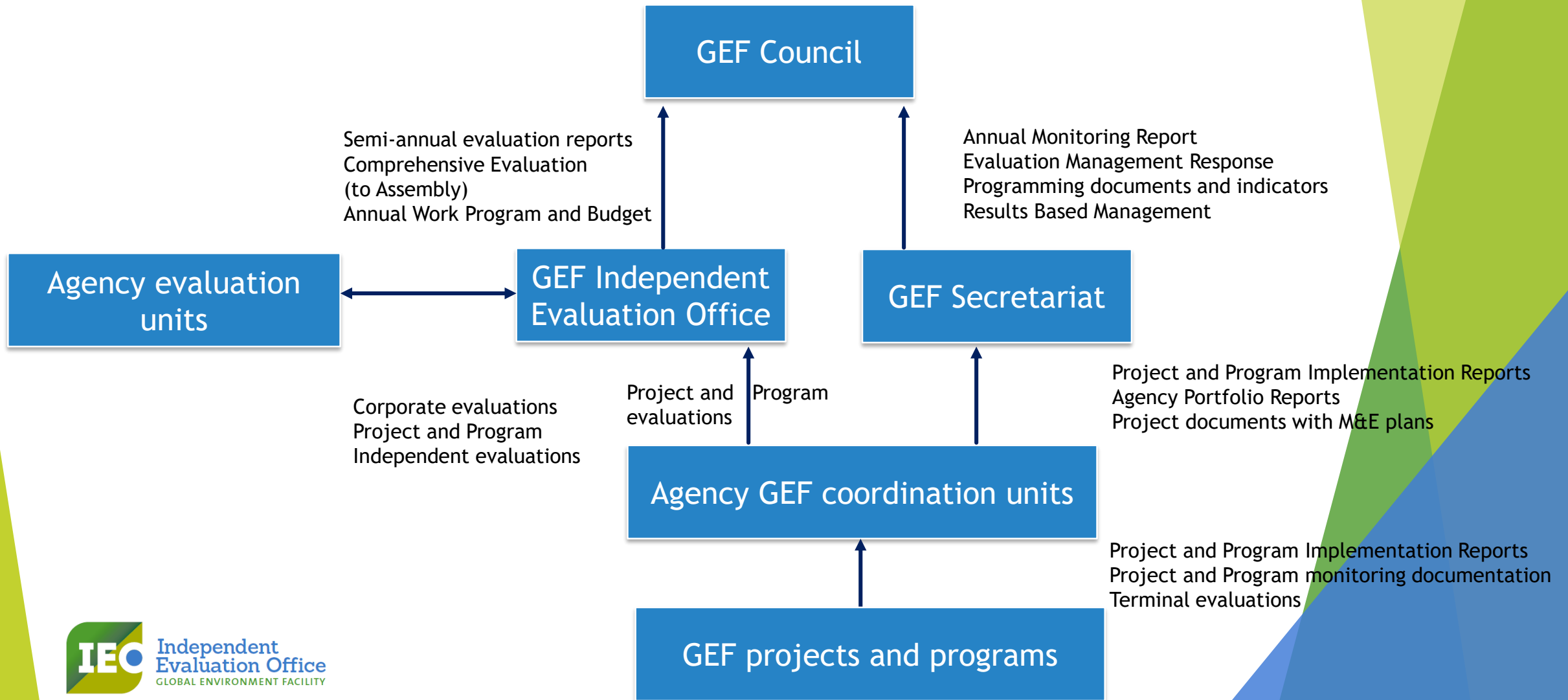
The GEF M&E Policy

- Defines the concepts, role, and use of monitoring and evaluation within the GEF
- Defines the institutional framework and responsibilities
- Indicates the GEF minimum M&E requirements covering:
 - design of M&E plan
 - application of M&E plan
 - project and program evaluation
 - engagement of Operational Focal Points in M&E

Forthcoming Updates to the M&E Policy

- Separation of M&E policies consistent with GEF's evolution
- Expanded coverage of GEF Priorities based on IEO Gap Analysis (2015)
 - ➡ gender, safeguard standards, stakeholder engagement, other
- Focus on programmatic approaches requires attention to program-level M&E (OPS6)

Separate reporting lines for
Monitoring (through Secretariat) and Evaluation (through IEO)



THE INDEPENDENT EVALUATION OFFICE OF THE GEF



GEF Independent Evaluation Office

Mission:

Enhance global environmental benefits through excellence, independence, and partnership in monitoring and evaluation.

Brief history:

1996 — Initially established as an M&E unit within the GEF Secretariat

2003 — The M&E unit was made autonomous of the GEF Secretariat

2005 — The unit was renamed as GEF Evaluation Office

2013 — The office was renamed as GEF Independent Evaluation Office

Underpinning IEO Work: Terminal Evaluations

Terminal Evaluations Include:

- Results: Outputs, outcomes and progress to impact
- Implementation, execution, and project cycle related information
- Project finances including co-financing
- Recommendations and Lessons for the future

GEF M&E Policy (2010): Minimum Requirement 3

- Terminal evaluations mandatory since 1995
- Required for full-sized and medium-sized projects

Terminal Evaluation Guidelines:

Available at

<https://www.gefio.org/evaluations/guidelines-gef-agencies-conducting-terminal-evaluation-full-sized-projects>

Terminal Evaluations can be accessed at:

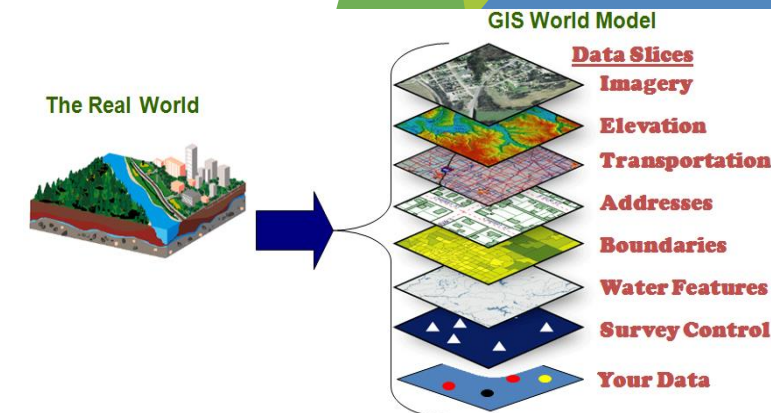
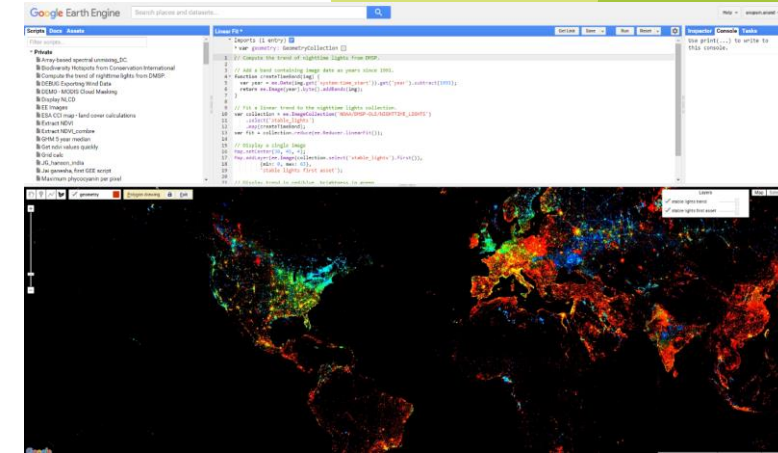
<https://www.thegef.org/projects>

Evaluations undertaken by IEO

- Impact, Thematic, Performance, Country Clusters
- Comprehensive Evaluations every 4 years

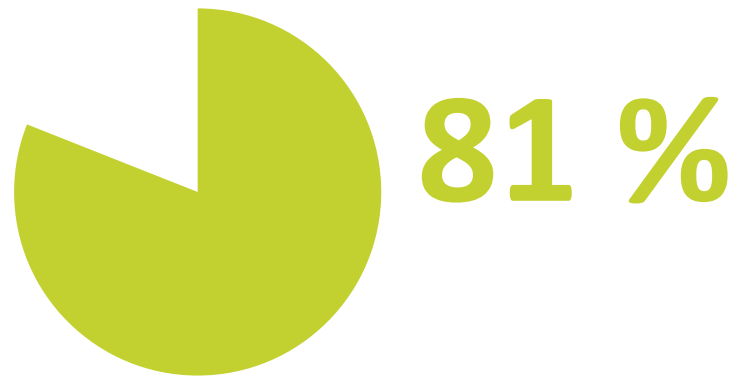
Methods

- Qualitative through case studies
- Quantitative including GIS, Remote Sensing, Big Data Analytics



RECENT EVALUATION FINDINGS

Performance



achieved **satisfactory outcome** ratings

Drivers of good performance:

- Project design
- Quality of implementation and execution
- Materialization of cofinancing

Progress toward Impact and Transformational change



achieved **environmental stress reduction**



achieved **broader adoption**

Success factors for transformational change:

- Clear ambition in designs
- Addressing market and system reforms through policies
- Mechanisms for financial sustainability
- Quality of implementation and execution

→ May be achieved by projects of different size

Sustainability at Project Completion



have outcomes that are **likely to be sustained**

Discussion

Based on your experience, discuss

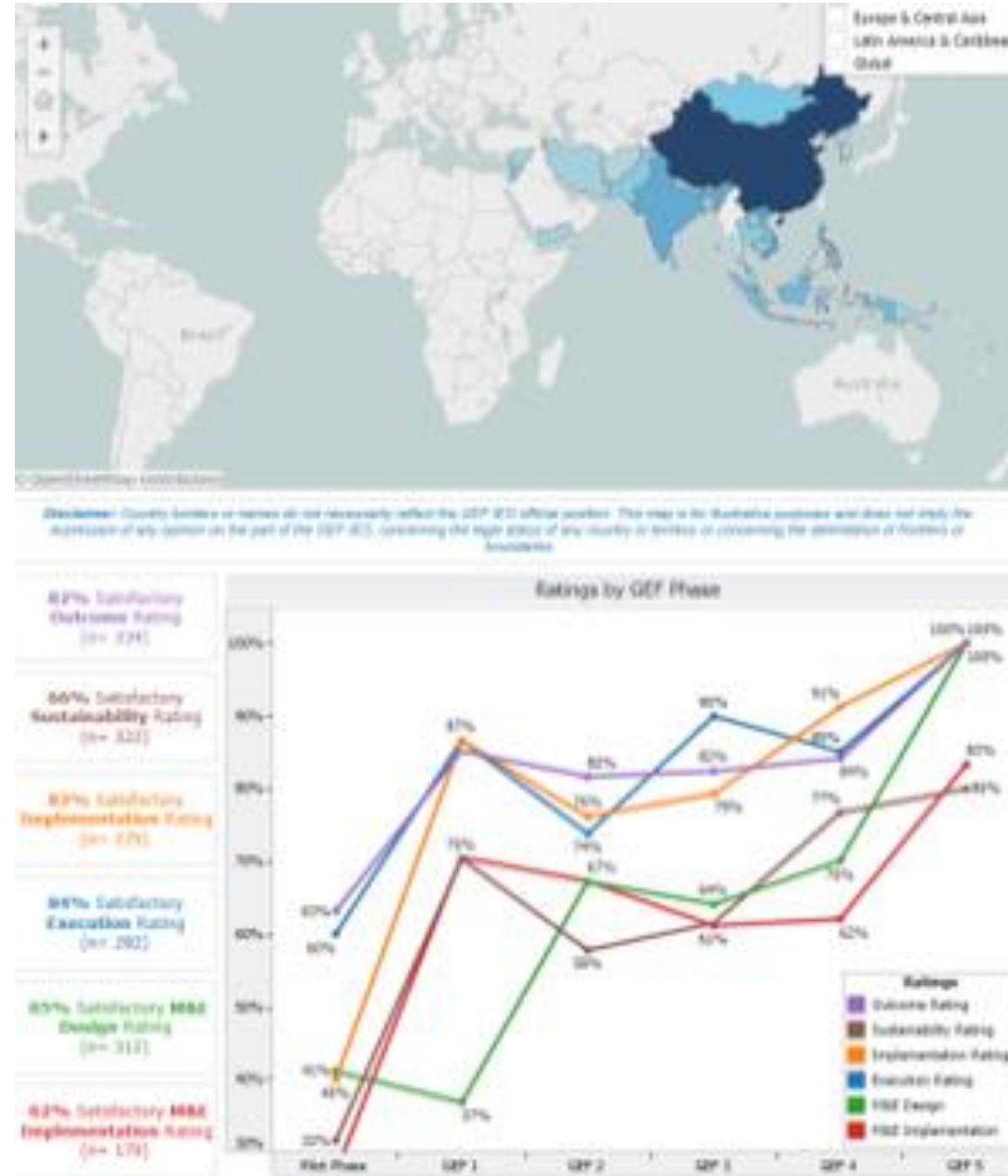
- What are the factors that affect sustainability of project outcomes?
- What are the factors that affect sustainability of project outcomes beyond project implementation?

EVALUATIONS ON THE IEO WEBSITE



Data by Country and other resources on the IEO website

<http://www.gefio.org/data-maps>



FOR MORE
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